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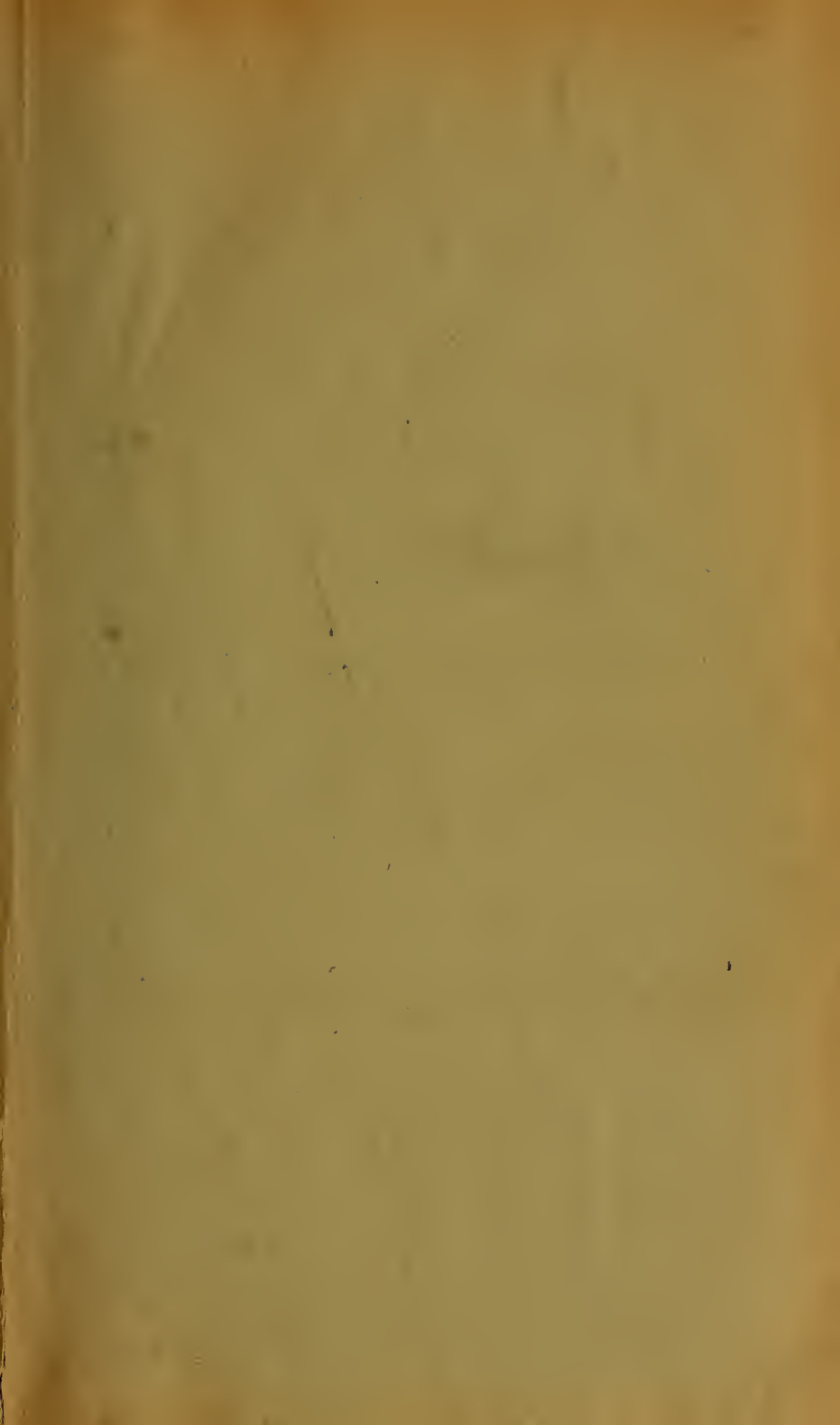
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ANNUAL REPORT  
OF THE  
HOSPITAL DEPARTMENT  
FOR THE YEAR ENDING DECEMBER 31, 1932.

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REPORT OF THE TRUSTEES.

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Boston, January 2, 1933.

HON. JAMES M. CURLEY,  
*Mayor of the City of Boston.*

SIR,— In compliance with the ordinances, the trustees of the Boston City Hospital present the following report of its condition for the year ending December 31, 1932.

This is the sixty-ninth annual report of the Hospital Department which consists of the Main Hospital, the South Department for contagious diseases, the Sanatorium Division, the Haymarket Square Relief Station, the East Boston Relief Station, and the West Department. The Convalescent Home, which has been in operation since December 1, 1890, was closed on March 24, 1932.

The Board of Trustees was organized on May 6, 1932, by the election of Mr. Joseph P. Manning as president and Dr. George G. Sears as secretary.

In May, Dr. Martin J. English was appointed to the Board of Trustees for the term ending April 30, 1937, in place of Dr. Henry S. Rowen, retired.

*Boston City Messenger  
July 14, 1939*

## EXPENDITURES.

The total expenditures for all departments of the Hospital, excepting the Sanatorium Division, during the fiscal year were \$2,931,998.26. Of the total operating expenses, \$2,224,345.71 was expended upon the hospital proper and its subdivisions; \$249,535.46 on account of the Out-Patient Department; \$306,898.91 on account of the South Department; \$86,997.32 on account of the Haymarket Square Relief Station; \$48,410.20 on account of the East Boston Relief Station; \$10,654.13 on account of the Convalescent Home, and \$5,156.53 for the West Department. Of the amount spent on the Pathological Laboratory, \$49,057.73, \$42,189.65 is included in the hospital proper expenditures, \$1,962.31 in the Out-Patient Department and \$4,905.77 in the South Department expenditures. The entire amount spent on the Thorndike Memorial Laboratory, \$73,996.76, is included in the hospital proper expenditures. Of the total amount spent in the X-Ray and Photographic Department, \$93,219.43, \$43,813.13 is charged to the hospital proper and \$49,406.30 to the Out-Patient Department. Of the total amount spent on the Department of Physical Therapeutics, \$26,153.64, \$3,923.05 is charged to the hospital proper and \$22,230.59 to the Out-Patient Department. Of the amount spent on the Department of Immunology \$6,599.16, \$197.97 is charged to the hospital proper, \$6,005.24 to the Out-Patient Department and \$395.95 to the South Department. Of the amount spent on the Clinical Laboratories, \$30,065.47, \$28,862.85 is charged to the hospital proper and \$1,202.62 to the Out-Patient Department. Of the amount spent on the Department of Surgical Research, \$11,466.36, \$8,599.77 is charged to the hospital proper and \$2,866.59 to the Out-Patient Department. Of the amount spent on the Department of Oral Surgery, \$4,014.38, \$802.88 is charged to the hospital proper and \$3,211.50 to the Out-Patient Department. Of the amount spent on the Department of Social Work, \$29,229.33, \$14,614.67 is charged to the hospital proper, \$14,176.22 to the Out-Patient Department and \$438.14 to the South Department. Of the amount spent in ascertaining the settlement of patients, \$2,423.92, \$2,278.48 was spent on the hospital proper and \$145.44 on the South Department.

In Table No. 2 the expenditures of the hospital proper and South Department are combined under the title, "Main Hospital."

### PAYING PATIENTS.

During the year there has been collected for the care and treatment of patients of all classes, excepting those at the Sanatorium Division, the sum of \$158,819.25, itemized as follows:

|                                                          | Main<br>Hospital. | South<br>Department. | Haymarket Square<br>Relief<br>Station. | East Boston<br>Relief<br>Station. | All Departments. | Totals.      |
|----------------------------------------------------------|-------------------|----------------------|----------------------------------------|-----------------------------------|------------------|--------------|
| Collected at the Hospital:                               |                   |                      |                                        |                                   |                  |              |
| From the state.....                                      | \$29,081 02       |                      |                                        |                                   |                  | \$29,081 02  |
| From cities and towns.....                               | 18,580 53         |                      |                                        |                                   |                  | 18,580 53    |
| From ward and private<br>room patients:                  |                   |                      |                                        |                                   |                  |              |
| Miscellaneous cases.....                                 | 69,395 24         | \$2,822 07           | \$1,539 77                             | \$10 50                           |                  | 73,767 58    |
| X-ray cases.....                                         | 3,386 50          |                      | 201 00                                 | 3 00                              |                  | 3,590 50     |
| Physiotherapy cases.....                                 | 5,257 79          |                      |                                        |                                   |                  | 5,257 79     |
| From insurance cases:                                    |                   |                      |                                        |                                   |                  |              |
| House cases. ....                                        | 7,733 39          |                      | 130 06                                 | 19 43                             |                  | 7,882 88     |
| Out-patient cases.....                                   | 151 00            |                      | 998 00                                 | 120 00                            |                  | 1,269 00     |
| X-ray cases.....                                         |                   |                      |                                        |                                   | \$828 00         | 828 00       |
| Record fees.....                                         |                   |                      |                                        |                                   | 4,031 25         | 4,031 25     |
| Physiotherapy .....                                      |                   |                      |                                        |                                   | 2 00             | 2 00         |
| Totals.....                                              | \$133,585 47      | \$2,822 07           | \$2,868 83                             | \$152 93                          | \$4,861 25       | \$144,290 55 |
| Collected by City Collector<br>for contagious cases..... |                   | 14,528 70            |                                        |                                   |                  | 14,528 70    |
| Totals.....                                              | \$133,585 47      | \$17,350 77          | \$2,868 83                             | \$152 93                          | \$4,861 25       | \$158,819 25 |

### HOSPITAL BUILDINGS, PLANS, ETC.

This appropriation has been used for architects' fees, plans, sketches, etc., for Hospital Buildings, including tunnels and installation of steam and return mains.

|                                              |                    |
|----------------------------------------------|--------------------|
| Appropriation . . . . .                      | \$360,000 00       |
| Expended through December 31, 1932 . . . . . | 307,515 04         |
|                                              | <u>\$52,484 96</u> |

### NEW ADMINISTRATION BUILDING, FURNISHING AND EQUIPPING.

|                                              |                   |
|----------------------------------------------|-------------------|
| Appropriation . . . . .                      | \$40,000 00       |
| Expended through December 31, 1932 . . . . . | 35,072 32         |
|                                              | <hr/>             |
| On hand January 1, 1933 . . . . .            | <u>\$4,927 68</u> |

### SURGICAL BUILDING, FURNISHING AND EQUIPPING. .

|                                   |                   |
|-----------------------------------|-------------------|
| On hand January 1, 1932 . . . . . | \$2,110 58        |
| No expenditures — 1932 . . . . .  |                   |
| On hand January 1, 1933 . . . . . | <u>\$2,110 58</u> |

### NEW MEDICAL PAVILION, FURNISHING AND EQUIPPING.

No expenditures for 1932. Balance on hand remains the same as on January 1, 1932, namely \$469.42.

### CHILDREN'S PAVILION.

|                                                    |                     |
|----------------------------------------------------|---------------------|
| Appropriation . . . . .                            | \$646,000 00        |
| Rescinded — 1932 . . . . .                         | 20,000 00           |
|                                                    | <hr/>               |
|                                                    | \$626,000 00        |
| Transferred to Power Plant, Improvements . . . . . | 4,000 00            |
|                                                    | <hr/>               |
|                                                    | \$622,000 00        |
| Expended through December 31, 1932 . . . . .       | 477,047 41          |
|                                                    | <hr/>               |
| Balance on hand January 1, 1933 . . . . .          | <u>\$144,952 59</u> |

The erection of this building under the contract of John Bowen Company which was started in 1931, is now nearing completion, and will probably be accepted by the Trustees early in 1933.

### CHILDREN'S PAVILION, FURNISHING AND EQUIPPING.

On August 9, 1932, an appropriation of \$65,000 was granted for furnishing and equipping new Children's Pavilion which is now nearing completion.

|                                              |                    |
|----------------------------------------------|--------------------|
| Appropriation . . . . .                      | \$65,000 00        |
| Expended through December 31, 1932 . . . . . | 5,544 40           |
|                                              | <hr/>              |
| Balance on hand January 1, 1933 . . . . .    | <u>\$59,455 60</u> |

## BURNHAM MEMORIAL BUILDING, REMODELING, ETC.

Plans for this work have been developed, but the work of remodeling has been deferred to a later date.

|                                           |                    |
|-------------------------------------------|--------------------|
| On hand January 1, 1932 . . . . .         | \$85,581 09        |
| No expenditures, 1932 . . . . .           |                    |
| Balance on hand January 1, 1933 . . . . . | <u>\$85,581 09</u> |

## LAUNDRY BUILDING.

To the appropriation of \$186,000 previously granted there was added in 1932, \$84,000, making the total appropriation for this building \$270,000. On March 21, 1932, a contract in the sum of \$257,500 was awarded to Joseph A. Singarella, which contract is scheduled for completion in the early part of 1933.

|                                              |                    |
|----------------------------------------------|--------------------|
| Appropriation . . . . .                      | \$270,000 00       |
| Expended through December 31, 1932 . . . . . | <u>218,016 43</u>  |
| Balance on hand January 1, 1933 . . . . .    | <u>\$51,983 57</u> |

## OLD LAUNDRY BUILDING, REMODELING, ETC.

No expenditures have been made from the appropriation of \$60,000 granted in 1931 for remodeling the old Laundry Building, but after the completion of the new Laundry Building the plan is to advertise for bids for this work.

## LAUNDRY BUILDING EQUIPMENT, ETC.

On June 13, 1932, a contract was awarded to Troy Laundry Machinery Company in the amount of \$106,123 for furnishing and installing laundry machinery and equipment in new Laundry Building. Owing to unavoidable delay this contract will not be completed until May, 1933.

|                                              |                    |
|----------------------------------------------|--------------------|
| Appropriation . . . . .                      | \$125,000 00       |
| Expended through December 31, 1932 . . . . . | <u>85,757 70</u>   |
| On hand January 1, 1933 . . . . .            | <u>\$39,242 30</u> |

From this appropriation architects' fees, plans, etc., are also paid.

## POWER PLANT IMPROVEMENTS.

|                                                             |                    |
|-------------------------------------------------------------|--------------------|
| Balance on hand January 1, 1932 . . . . .                   | \$2,751 81         |
| March 15, 1932 additional appropriation . . . . .           | 245,000 00         |
|                                                             | <hr/>              |
|                                                             | \$247,751 81       |
| December 13, transferred from Children's Pavilion . . . . . | 4,000 00           |
|                                                             | <hr/>              |
|                                                             | \$251,751 81       |
| Expenditures through December 31, 1932 . . . . .            | 195,849 20         |
|                                                             | <hr/>              |
| Balance on hand January 1, 1933 . . . . .                   | <u>\$55,902 61</u> |

On April 22, 1932, a contract for additions and alterations to the Power Plant was awarded to John Bowen Company, at \$238,700. This contract is scheduled for completion in the early part of 1933.

## KITCHEN BUILDING, ETC.

Plans for a new Kitchen Building are now under way and it is expected that the contract for this will be awarded in the spring of 1933.

|                                                  |                     |
|--------------------------------------------------|---------------------|
| Appropriation . . . . .                          | \$296,000 00        |
| Expenditures through December 31, 1932 . . . . . | 7,555 65            |
|                                                  | <hr/>               |
| On hand January 1, 1933 . . . . .                | <u>\$288,444 35</u> |

From this appropriation has been paid a contract for installation of steam and return mains, this contract having been awarded to J. J. Hurley & Co., in June, 1932, at \$8,889. This work was completed on November 25, 1932, and all but final payment has been made.

## KITCHEN BUILDING EQUIPMENT, ETC.

No expenditures have as yet been made from the appropriation of \$46,000 granted in 1931 for equipping the new Kitchen Building, although plans are now being developed.

Architects' fees are also paid from this appropriation.

## PATHOLOGICAL BUILDING.

On August 8, 1932, the contract for erection and completion of the Pathological Building, Mortuary

and Ambulance Station was awarded to Matthew Cummings Company for the sum of \$433,600. This is scheduled for completion in April, 1933.

|                                                  |                     |
|--------------------------------------------------|---------------------|
| March 15, 1932, appropriation . . . . .          | \$650,000 00        |
| Expenditures through December 31, 1932 . . . . . | 109,516 16          |
|                                                  | <hr/>               |
| On hand January 1, 1933 . . . . .                | <u>\$540,483 84</u> |

#### TUNNEL FOR HOSPITAL BUILDINGS.

|                                                  |                    |
|--------------------------------------------------|--------------------|
| March 15, 1932, loan appropriation . . . . .     | \$46,000 00        |
| October 3, additional . . . . .                  | 20,000 00          |
|                                                  | <hr/>              |
|                                                  | \$66,000 00        |
| Expenditures through December 31, 1932 . . . . . | 16,740 31          |
|                                                  | <hr/>              |
| On hand January 1, 1933 . . . . .                | <u>\$49,259 69</u> |

On July 16, 1932, a contract was awarded to John Bowen Company for the First part of Tunnel System, the contract price being \$19,800. This contract is scheduled for completion on January 15, 1933.

On December 20, 1932, the Mayor approved awarding of the contract for the Second part of Tunnel System to Matthew Cummings Company, the contract price being \$41,000. Work has not yet been started but it is expected that it will begin early in the new year.

#### PURCHASE OF PROPERTY.

To an appropriation of \$125,000, granted on November 4, 1931, for purchase of land and building at corner of Massachusetts avenue for site of Pathological and Laundry Buildings, was added \$1,000 balance from establishment of Electrical Distribution Centre; \$125,000 of this was expended on purchase of this land. The balance of \$1,000 remains.

#### A. SHUMAN MEMORIAL BUILDING FOR CONVALESCENT MEN.

To the \$100,000 bequeathed by the late Abraham Shuman, \$12,453.39 has been added to January 1, 1933, making the total amount available on that date \$112,453.39.

HOSPITAL DEPARTMENT, SANATORIUM DIVISION,  
NEW BUILDINGS AND ADDITIONS AND EQUIPMENT AND  
FURNITURE.

|                                                                                                                        |                    |
|------------------------------------------------------------------------------------------------------------------------|--------------------|
| Appropriation . . . . .                                                                                                | \$1,850,000 00     |
| October 26, 1932, transferred from Penal Institu-<br>tions Department, House of Correction, New<br>Buildings . . . . . | 7,500 00           |
|                                                                                                                        | <hr/>              |
|                                                                                                                        | \$1,857,500 00     |
| Expended through December 31, 1932 . . . . .                                                                           | 1,838,416 45       |
|                                                                                                                        | <hr/>              |
| Balance on hand January 1, 1933 . . . . .                                                                              | <u>\$19,083 55</u> |

This appropriation has been used for Men's and Women's Open-Air Ward Buildings, Nurses' Home, Admission Building, Kitchen and Dining Room Building, Power Plant, Recreation Building, Garage and Physicians' Residence, also for installation of automatic sprinkler piping and equipment in connection with these buildings, as well as for architects' fees in connection with same.

The new garage was completed on July 1, 1932. This cost \$14,848.67.

On November 16, 1932, a contract was awarded to Thibeau and Comeau in the sum of \$13,685 for erection and completion of physicians' residence. This is scheduled for completion in March, 1933.

Respectfully submitted,

JOSEPH P. MANNING, *President.*

GEORGE G. SEARS, M. D., *Secretary.*

CARL DREYFUS.

KARL ADAMS.

MARTIN J. ENGLISH, M. D.

## REPORT OF THE SUPERINTENDENT AND MEDICAL DIRECTOR.

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BOSTON CITY HOSPITAL, January 2, 1933.

*To the Trustees.*

GENTLEMEN,— I present herewith the annual report of the Hospital Department for the year 1932.

The finances of the Hospital and its various departments are shown in the following tables.



TABLE NO. 1.



TABLE NO. 1.  
DISBURSEMENTS ACCORDING TO VARIOUS SUBDIVISIONS.

|                                                                                                             | Hospital Proper.  | Out-Patient Department. | Pathological Laboratory. | Thorndike Laboratory. | X-Ray and Photographic Department. | Department of Physical Therapeutics. | Department of Immunology. | Clinical Laboratories. | Department of Surgical Research. | Department of Oral Surgery. | Department of Social Work. | Settlement Account. | South Department. | Haymarket Square Relief Station. | East Boston Relief Station. | Convalescent Home. | West Department. | Totals.        |
|-------------------------------------------------------------------------------------------------------------|-------------------|-------------------------|--------------------------|-----------------------|------------------------------------|--------------------------------------|---------------------------|------------------------|----------------------------------|-----------------------------|----------------------------|---------------------|-------------------|----------------------------------|-----------------------------|--------------------|------------------|----------------|
| Subsistence supplies.....                                                                                   | \$385,130 79      |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | \$59,248 30       | \$8,869 01                       | \$1,956 36                  | \$1,141 74         |                  | \$456,346 20   |
| Fuel.....                                                                                                   | 38,815 04         | \$5,715 75              | \$1,801 32               | \$1,732 06            | \$706 69                           |                                      |                           |                        |                                  |                             |                            |                     | 14,251 43         | 3,031 41                         | 1,419 53                    | 934 68             |                  | 68,407 91      |
| Medical supplies.....                                                                                       | 180,566 31        | 13,478 31               | 5,659 45                 | 7,505 26              | 44,615 01                          | \$1,458 98                           | \$931 61                  | \$15,665 08            | \$671 13                         | \$1,336 43                  |                            |                     | 7,629 47          | 6,381 34                         | 1,689 60                    | 19 47              |                  | 287,607 45     |
| Salaries and labor.....                                                                                     | 1,210,491 10      | 105,478 86              | 39,044 47                | 59,424 27             | 42,130 21                          | 23,120 21                            | 5,613 34                  | 13,703 84              | 10,147 83                        | 2,284 17                    | \$27,031 44                | \$1,702 48          | 187,966 04        | 56,976 12                        | 37,189 77                   | 7,159 61           | \$4,926 68       | 1,834,390 44   |
| Building repairs.....                                                                                       | 49,624 13         | 1,126 47                | 344 07                   | 2,383 93              | 686 38                             | 302 93                               | 6 68                      | 242 16                 | 1 63                             | 361 35                      |                            |                     | 6,167 58          | 3,985 91                         | 2,435 87                    | 39 89              |                  | 67,708 98      |
| Grounds.....                                                                                                | 1,518 98          |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 357 63            | 14 90                            |                             | 170 00             |                  | 2,061 51       |
| Ice.....                                                                                                    | 8,290 67          |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 9 99              | 348 97                           | 231 20                      | 296 75             |                  | 9,177 58       |
| Light and power.....                                                                                        | 9,985 28          | 172 24                  | 289 92                   | 567 27                | 2,875 27                           | 955 48                               | 23                        | 101 74                 | 14 18                            | 10 05                       |                            |                     | 1,362 80          | 1,681 32                         | 632 09                      | 246 13             | 181 85           | 19,075 85      |
| Soap and cleansing stuffs.....                                                                              | 11,000 14         | 558 47                  | 46 09                    | 18 92                 | 32 62                              | 13 24                                | 3 19                      | 57                     | 12 56                            | 1 82                        |                            |                     | 3,051 25          | 383 14                           | 190 19                      | 18 09              |                  | 15,330 29      |
| Furniture, furnishings and fixtures.....                                                                    | 44,593 45         | 1,782 68                | 324 49                   | 227 00                | 750 60                             | 183 17                               | 23 38                     | 59 90                  | 84 05                            | 12 74                       | 8 45                       | 18 00               | 4,685 57          | 528 77                           | 124 33                      | 61 30              |                  | 53,467 88      |
| Beds and hedding.....                                                                                       | 12,622 97         | 278 57                  | 5 14                     | 1 62                  | 51 90                              | 4 72                                 |                           | 10 85                  | 4 20                             |                             |                            |                     | 1,593 63          | 500 92                           | 101 95                      |                    |                  | 15,176 47      |
| Dry goods, uniforms and clothing.....                                                                       | 17,508 13         | 220 48                  | 135 25                   | 158 29                | 115 05                             | 10                                   |                           | 190 20                 | 49 24                            |                             |                            |                     | 3,287 06          | 502 26                           | 76 53                       | 34 06              |                  | 22,276 65      |
| Stationery, printing, postage and advertising.....                                                          | 17,270 27         | 3,932 13                | 429 78                   | 640 11                | 1,019 37                           | 30 78                                | 20 73                     | 32 05                  | 42 46                            | 7 82                        | 464 22                     | 478 96              | 920 30            | 160 17                           | 100 92                      | 2 98               |                  | 25,553 05      |
| Transportation, cartage and freight.....                                                                    | 831 03            | 97 00                   | 6 42                     |                       | 2 65                               |                                      |                           |                        | 65                               |                             | 528 00                     |                     | 5 00              | 170 00                           | 120 00                      | 8 00               |                  | 1,768 75       |
| Telephone and telegraph.....                                                                                | 6,884 01          | 1,097 45                | 99 77                    | 199 54                | 199 53                             | 49 88                                |                           | 24 94                  |                                  |                             | 1,197 22                   | 224 48              | 4,037 45          | 753 99                           | 194 39                      | 74 78              | 48 00            | 15,085 43      |
| Laundry repairs, etc.....                                                                                   | 10,642 20         | 170 73                  | 22 76                    | 91 06                 | 34 15                              | 34 15                                |                           | 34 14                  | 11 38                            |                             |                            |                     | 4,949 33          | 227 64                           | 102 44                      | 11 38              |                  | 16,331 36      |
| Garage and ambulance: General supplies.....                                                                 | 3,772 17          |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 472 70            | 262 04                           | 312 24                      | 16 99              |                  | 4,836 14       |
| Animals and their maintenance.....                                                                          |                   |                         | 848 80                   | 1,047 43              |                                    |                                      |                           |                        | 427 05                           |                             |                            |                     |                   |                                  |                             |                    |                  | 2,323 28       |
| School of Nursing, including Nurses' Homes:<br>General supplies, medical supplies and building repairs..... | 5,816 50          | 66 09                   |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 954 78            | 49 57                            | 16 52                       |                    |                  | 6,903 46       |
| Medical library.....                                                                                        | 1,914 38          |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  | 1,914 38       |
| Clinical records: General expenses.....                                                                     | 5,122 00          | 51 00                   |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 63 00             |                                  |                             |                    |                  | 5,236 00       |
| Incidentals.....                                                                                            | 1,019 20          |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  | 1,019 20       |
| Totals.....                                                                                                 | \$2,023,418 75    | \$134,226 23            | \$49,057 73              | \$73,996 76           | \$93,219 43                        | \$26,153 64                          | \$6,599 16                | \$30,065 47            | \$11,466 36                      | \$4,014 38                  | \$29,229 33                | \$2,423 92          | \$301,013 31      | \$84,827 48                      | \$46,893 93                 | \$10,235 85        | \$5,156 53       | \$2,931,998 26 |
| Adjustment:                                                                                                 |                   |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  |                |
| (A) Pathological Laboratory.....                                                                            | 86%<br>42,189 65  | 4%<br>1,962 31          |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 10%<br>4,905 77   |                                  |                             |                    |                  |                |
| (B) Thorndike Memorial Laboratory.....                                                                      | 100%<br>73,996 76 |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  |                |
| (C) X-Ray and Photographic Department.....                                                                  | 47%<br>43,813 13  | 53%<br>49,406 30        |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  |                |
| (D) Department of Physical Therapeutics.....                                                                | 15%<br>3,923 05   | 85%<br>22,230 59        |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  |                |
| (E) Department of Immunology.....                                                                           | 3%<br>197 97      | 91%<br>6,005 24         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 6%<br>395 95      |                                  |                             |                    |                  |                |
| (F) Clinical Laboratories.....                                                                              | 96%<br>28,862 85  | 4%<br>1,202 62          |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  |                |
| (G) Department of Surgical Research.....                                                                    | 75%<br>8,599 77   | 25%<br>2,866 59         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  |                |
| (H) Department of Oral Surgery.....                                                                         | 20%<br>802 88     | 80%<br>3,211 50         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  |                |
| (I) Department of Social Work.....                                                                          | 50%<br>14,614 67  | 48 1/2%<br>14,176 22    |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 1 1/2%<br>438 44  |                                  |                             |                    |                  |                |
| (J) Settlement Account.....                                                                                 | 94%<br>2,278 48   |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 6%<br>145 44      |                                  |                             |                    |                  |                |
| Totals.....                                                                                                 | \$2,242,697 96    | \$235,287 60            |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | \$306,898 91      | \$84,827 48                      | \$46,893 93                 | \$10,235 85        | \$5,156 53       | \$2,931,998 26 |
| Charged from hospital on account of employees:                                                              |                   |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  |                |
| Out-Patient Department.....                                                                                 | \$14,247 86       | 14,247 86               |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  |                |
| Haymarket Square Relief Station.....                                                                        | 2,169 84          |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   | 2,169 84                         |                             |                    |                  |                |
| East Boston Relief Station.....                                                                             | 1,516 27          |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  | 1,516 27                    |                    |                  |                |
| Convalescent Home.....                                                                                      | 418 28            |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             | 418 28             |                  |                |
|                                                                                                             | — 18,352 25       |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             |                    |                  |                |
| Total operating expenses.....                                                                               | \$2,224,345 71    | \$249,535 46            |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | \$306,898 91      | \$86,997 32                      | \$48,410 20                 | \$10,654 13        | \$5,156 53       | \$2,931,998 26 |
| Deduct for permanent improvements and extraordinary expenditures.....                                       | 6,878 70          | 1,473 01                |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 1,156 12          | 1,309 00                         | 1,907 95                    |                    |                  | 12,724 78      |
|                                                                                                             | \$2,217,467 01    | \$248,062 45            |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | \$305,742 79      | \$85,688 32                      | \$46,502 25                 | \$10,654 13        | \$5,156 53       | \$2,919,273 48 |
| Deduct increase in stock on hand more than January 1, 1932.....                                             |                   |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   |                                  |                             | 115 00             |                  | 115 00         |
| Add decrease in stock on hand less than January 1, 1932.....                                                | 10,079 00         | 810 00                  |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 533 00            | 190 00                           | 121 00                      |                    |                  | 11,733 00      |
| Amount properly chargeable to maintenance.....                                                              | \$2,227,546 01    | \$248,872 45            |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | \$306,275 79      | \$85,878 32                      | \$46,623 25                 | \$10,539 13        | \$5,156 53       | \$2,930,891 48 |
| Cost per day per ward patient.....                                                                          | 4 77              |                         |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     | 4 62              | 4 75                             | 4 75                        | 3 02               |                  |                |
| Cost per visit per out-patient.....                                                                         |                   | 50                      |                          |                       |                                    |                                      |                           |                        |                                  |                             |                            |                     |                   | 2 34                             | 1 17                        |                    |                  |                |

NOTES.— The extraordinary expenditures of the Pathological Laboratory (\$24.68); Thorndike Laboratory (\$23.73); X-Ray Department (\$1,559.68) and Department of Oral Surgery (\$708.85) are divided by percentage among the Main Hospital, Out-Patient Department and South Department.  
The Convalescent Home was closed to patients on March 24, 1932, although certain employees remained there during the entire year. The per capita cost of patients is based on the expenditures through March.



**TABLE NO. 2.**  
**EXPENDITURES IN ACCORDANCE WITH THE UNIFORM SYSTEM OF HOSPITAL ACCOUNTING.**

| 1932.                                                                 | MAIN HOSPITAL.                       |                | OUT-PATIENT DEPARTMENT.              |              | HAYMARKET SQUARE RELIEF STATION.     |             | EAST BOSTON RELIEF STATION.          |             | CONVALESCENT HOME.                   |             | WEST DEPARTMENT.                     |            | Total Expenditures. | Total Expenditures. |
|-----------------------------------------------------------------------|--------------------------------------|----------------|--------------------------------------|--------------|--------------------------------------|-------------|--------------------------------------|-------------|--------------------------------------|-------------|--------------------------------------|------------|---------------------|---------------------|
| PARTICULARS.                                                          | Expenditures, Salaries and Expenses. | Totals.        | Expenditures, Salaries and Expenses. | Totals.      | Expenditures, Salaries and Expenses. | Totals.     | Expenditures, Salaries and Expenses. | Totals.     | Expenditures, Salaries and Expenses. | Totals.     | Expenditures, Salaries and Expenses. | Totals.    |                     |                     |
| Administration:                                                       |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | \$185,233 02                         |                | \$47,071 11                          |              | \$15,831 13                          |             | \$9,217 75                           |             | \$2,215 56                           |             | \$74 84                              |            | \$300,356 25        | \$300,356 25        |
| Expenses.....                                                         | 34,297 03                            | \$219,530 05   | 5,080 58                             | \$52,151 69  | 914 16                               | \$16,745 29 | 295 81                               | \$9,513 06  | 77 76                                | \$2,293 32  | 48 00                                | \$122 84   |                     |                     |
| PROFESSIONAL CARE OF PATIENTS.                                        |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Physicians:                                                           |                                      | 7,744 49       |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            | \$7,744 49          |                     |
| Superintendent of Nurses and Assistants:                              |                                      | 23,795 26      |                                      | 1,550 21     |                                      | 1,831 54    |                                      | 1,481 65    |                                      |             |                                      |            | 28,658 66           |                     |
| Graduate Nurses:                                                      |                                      | 175,791 45     |                                      | 18,863 87    |                                      | 2,108 01    |                                      | 46 02       |                                      | 486 50      |                                      |            | 197,295 85          |                     |
| Undergraduate Nurses:                                                 |                                      | 48,192 41      |                                      | 702 00       |                                      | 539 71      |                                      | 396 86      |                                      |             |                                      |            | 49,830 98           |                     |
| Male Nurses:                                                          |                                      | 21,464 40      |                                      | 1,874 45     |                                      |             |                                      |             |                                      |             |                                      |            | 23,338 85           |                     |
| Ward Employees:                                                       |                                      | 234,567 19     |                                      | 5,578 90     |                                      | 3,603 28    |                                      | 3,600 00    |                                      |             |                                      |            | 247,349 37          |                     |
| Apothecaries and Assistants:                                          |                                      | 12,814 94      |                                      | 963 83       |                                      | 275 38      |                                      | 275 38      |                                      | 68 84       |                                      |            | 14,398 37           |                     |
| Medical and Surgical Supplies:                                        |                                      | 188,195 78     |                                      | 13,478 31    |                                      | 5,371 65    |                                      | 1,446 64    |                                      | 19 47       |                                      |            | 208,511 85          |                     |
| X-Ray and Photographic Department:                                    |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | \$19,801 20                          |                | \$22,329 01                          |              | \$1,020 50                           |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         | 24,011 93                            | 43,813 13      | 27,077 29                            | 49,406 30    | 1,009 69                             | 2,030 19    | \$242 96                             | 242 96      |                                      |             |                                      |            | 95,492 58           |                     |
| Pathological Laboratory:                                              |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | 96% \$37,482 69                      |                | 4% \$1,561 78                        |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         | 9,612 73                             | 47,095 42      | 400 53                               | 1,962 31     |                                      |             |                                      |             |                                      |             |                                      |            | 49,057 73           |                     |
| Thorndike Memorial Laboratory:                                        |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | 100% \$59,424 27                     |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         | 14,572 49                            | 73,996 76      |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            | 73,996 76           |                     |
| Clinical Laboratories:                                                |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | 96% \$13,155 69                      |                | 4% \$548 15                          |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         | 15,707 16                            | 28,862 85      | 654 47                               | 1,202 62     |                                      |             |                                      |             |                                      |             |                                      |            | 30,065 47           |                     |
| Surgical Research Laboratory:                                         |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | 75% \$7,610 87                       |                | 25% \$2,536 96                       |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         | 988 90                               | 8,599 77       | 329 63                               | 2,866 59     |                                      |             |                                      |             |                                      |             |                                      |            | 11,466 36           |                     |
| Department of Immunology:                                             |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | 9% \$505 20                          |                | 91% \$5,108 14                       |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         | 88 72                                | 593 92         | 897 10                               | 6,005 24     |                                      |             |                                      |             |                                      |             |                                      |            | 6,599 16            |                     |
| Department of Physical Therapeutics:                                  |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | 15% \$3,468 03                       |                | 85% \$19,652 18                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         | 455 02                               | 3,923 05       | 2,578 41                             | 22,230 59    |                                      |             |                                      |             |                                      |             |                                      |            | 26,153 64           |                     |
| Department of Oral Surgery:                                           |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | 20% \$456 84                         |                | 80% \$1,827 33                       |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         | 346 04                               | 802 88         | 1,384 17                             | 3,211 50     |                                      |             |                                      |             |                                      |             |                                      |            | 4,014 38            |                     |
| Department of Social Service:                                         |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | 51 1/2% \$13,921 19                  |                | 48 1/2% \$13,110 25                  |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         | 1,131 92                             | 15,053 11      | 1,065 97                             | 14,176 22    |                                      |             |                                      |             |                                      |             |                                      |            | 29,229 33           |                     |
| Settlement Account:                                                   |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | 100% \$1,702 48                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         | 721 44                               | 2,423 92       |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            | 2,423 92            | 1,105,627 75        |
| DEPARTMENT EXPENSES.                                                  |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Ambulance:                                                            |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | \$40,930 66                          |                |                                      |              | \$7,170 25                           |             | \$6,882 75                           |             | \$263 27                             |             |                                      |            |                     |                     |
| Expenses.....                                                         | 4,244 87                             | 45,175 53      |                                      |              | 262 04                               | 7,432 29    | 312 24                               | 7,194 99    | 16 99                                | 280 26      |                                      |            | \$60,083 07         |                     |
| Training School:                                                      |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | \$16,215 41                          |                | \$357 75                             |              | \$221 20                             |             | \$136 54                             |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         | 6,771 28                             | 22,986 69      | 66 09                                | 423 84       | 49 57                                | 270 77      | 16 52                                | 153 06      |                                      |             |                                      |            | 23,834 36           |                     |
| Housekeeping:                                                         |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | \$178,594 81                         |                | \$20,142 96                          |              | \$5,648 36                           |             | \$2,570 00                           |             | \$935 71                             |             |                                      |            |                     |                     |
| Expenses.....                                                         | 14,231 72                            | 192,826 53     | 937 70                               | 21,080 66    | 383 14                               | 6,031 50    | 190 19                               | 2,760 19    | 18 09                                | 953 80      |                                      |            | 223,652 68          |                     |
| Equipment:                                                            |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Expenses.....                                                         |                                      | 73,303 10      |                                      | 2,219 12     |                                      | 1,422 45    |                                      | 290 81      |                                      | 95 36       |                                      |            | 77,330 84           |                     |
| Steward's Department:                                                 |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | \$11,099 45                          |                | \$396 41                             |              | \$660 68                             |             | \$264 27                             |             | \$264 27                             |             |                                      |            |                     |                     |
| Expenses.....                                                         | 452,679 75                           | 463,779 20     |                                      | 396 41       | 9,217 98                             | 9,878 66    | 2,187 56                             | 2,451 83    | 1,438 49                             | 1,702 76    |                                      |            | 478,208 86          |                     |
| Kitchen and Dining Room:                                              |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         |                                      | 168,990 85     |                                      |              |                                      | 3,742 65    |                                      | 2,834 57    |                                      | 1,067 73    |                                      |            | 176,635 80          |                     |
| Laundry:                                                              |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | \$109,778 14                         |                | \$1,586 56                           |              | \$6,489 34                           |             | \$2,669 00                           |             | \$902 17                             |             |                                      |            |                     |                     |
| Expenses.....                                                         | 15,591 53                            | 125,369 67     | 170 73                               | 1,757 29     | 227 64                               | 6,716 98    | 102 44                               | 2,771 44    | 11 38                                | 913 55      |                                      |            | 137,528 93          |                     |
| Heat, Light and Power:                                                |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | \$66,699 23                          |                | \$3,987 90                           |              | \$6,744 34                           |             | \$6,698 24                           |             | \$452 42                             |             | \$181 85                             |            | 163,011 68          | 1,340,286 22        |
| Expenses.....                                                         | 64,414 55                            | 131,113 78     | 5,887 99                             | 9,875 89     | 4,712 73                             | 11,457 07   | 2,051 62                             | 8,749 86    | 1,180 81                             | 1,633 23    | 181 85                               |            |                     |                     |
| BUILDINGS AND GROUNDS.                                                |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Buildings:                                                            |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | \$72,054 48                          |                | \$2,402 91                           |              | \$1,089 75                           |             | \$116 74                             |             | \$54 00                              |             | \$3,638 88                           |            |                     |                     |
| Expenses.....                                                         | 55,791 71                            | 127,846 19     | 805 90                               | 3,208 81     | 3,985 91                             | 5,075 66    | 2,435 87                             | 2,552 61    | 39 89                                | 93 89       | 3,638 88                             |            | \$142,416 04        |                     |
| Grounds:                                                              |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | \$11,973 50                          |                |                                      |              | \$14 90                              |             |                                      |             | \$449 14                             |             | \$1,212 96                           |            | 15,697 11           | 158,113 15          |
| Expenses.....                                                         | 1,876 61                             | 13,850 11      |                                      |              |                                      | 14 90       |                                      |             | 170 00                               | 619 14      |                                      |            |                     |                     |
| Miscellaneous:                                                        |                                      |                |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     |                     |
| Salaries.....                                                         | \$12,517 45                          |                | \$100 95                             |              | \$279 50                             |             | \$132 00                             |             | \$8 00                               |             |                                      |            | \$27,614 89         | 27,614 89           |
| Expenses.....                                                         | 14,576 99                            | 27,094 44      |                                      | 100 95       |                                      | 279 50      |                                      | 132 00      |                                      | 8 00        |                                      |            |                     |                     |
| Totals.....                                                           |                                      | \$2,549,596 87 |                                      | \$235,287 60 |                                      | \$84,827 48 |                                      | \$46,893 93 |                                      | \$10,235 85 |                                      | \$5,156 53 |                     | \$2,931,998 26      |
| Deduct board of employees.....                                        |                                      | 18,352 25      |                                      |              |                                      |             |                                      |             |                                      |             |                                      |            |                     | 18,352 25           |
| Add board of employees.....                                           |                                      |                |                                      | 14,247 86    |                                      | 2,169 84    |                                      | 1,516 27    |                                      | 418 28      |                                      |            |                     | \$2,913,646 01      |
| Total operating expenditures.....                                     |                                      | \$2,531,244 62 |                                      | \$249,535 46 |                                      | \$86,997 32 |                                      | \$48,410 20 |                                      | \$10,654 13 |                                      | \$5,156 53 |                     | \$2,931,998 26      |
| Deduct for permanent improvements and extraordinary expenditures..... |                                      | 8,034 82       |                                      | 1,473 01     |                                      | 1,309 00    |                                      | 1,907 95    |                                      |             |                                      |            |                     | 12,724 78           |
| Net total operating expenditures.....                                 |                                      | \$2,523,209 80 |                                      | \$248,062 45 |                                      | \$85,688 32 |                                      | \$46,502 25 |                                      | \$10,654 13 |                                      | \$5,156 53 |                     | \$2,919,273 48      |
| Deduct difference in stock on hand more than January 1, 1932.....     |                                      |                |                                      |              |                                      |             |                                      |             |                                      | 115 00      |                                      |            |                     | 115 00              |
| Add difference in stock on hand less than January 1, 1932.....        |                                      | 10,612 00      |                                      | 810 00       |                                      | 190 00      |                                      | 121 00      |                                      |             |                                      |            |                     | \$2,919,158 48      |
| Amount properly chargeable to maintenance.....                        |                                      | \$2,533,821 80 |                                      | \$248,872 45 |                                      | \$85,878 32 |                                      | \$46,623 25 |                                      | \$10,539 13 |                                      | \$5,156 53 |                     | \$2,930,891 48      |
| Total patients' day's treatment.....                                  | 533,635                              |                |                                      |              | 3,351                                | \$85,878 32 | 500                                  | \$46,623 25 | 1,038                                | \$10,539 13 |                                      | \$5,156 53 |                     | \$2,930,891 48      |
| Cost per day per ward patient.....                                    | 4 75                                 |                |                                      |              |                                      | 4 75        |                                      | 4 75        |                                      | * 3 02      |                                      |            |                     |                     |
| Total visits of out-patients.....                                     |                                      |                | 493,349                              |              | 29,856                               |             | 37,941                               |             |                                      |             |                                      |            |                     |                     |
| Cost per visit per out-patient.....                                   |                                      |                |                                      | 50           |                                      | 2 34        |                                      | 1 17        |                                      |             |                                      |            |                     |                     |

\* The Convalescent Home was closed to patients on March 24, 1932, although certain employees remained there during the entire year. The per capita cost of patients is based on the expenditures through March.



TABLE NO. 3.

## REVENUE FROM ALL SOURCES RECEIVED DURING THE YEAR 1932.

## HOSPITAL DEPARTMENT.

11

|                                                      | Hospital<br>Proper. | South<br>Department. | Haymarket<br>Square<br>Relief<br>Station. | East<br>Boston<br>Relief<br>Station. | All<br>Departments. | Totals.      | Grand<br>Totals. |
|------------------------------------------------------|---------------------|----------------------|-------------------------------------------|--------------------------------------|---------------------|--------------|------------------|
| Revenue, Account of Maintenance:                     |                     |                      |                                           |                                      |                     |              |                  |
| Interest on trust funds.....                         | \$2,641 15          | .....                | .....                                     | .....                                | .....               | .....        | * \$2,641 15     |
| Sundry Revenue:                                      |                     |                      |                                           |                                      |                     |              |                  |
| Income from paying patients collected by Hospital:   |                     |                      |                                           |                                      |                     |              |                  |
| For ward patients.....                               | 116,569 82          | \$2,822 07           | \$1,550 36                                | \$32 93                              | \$4,861 25          | \$125,836 43 |                  |
| For out-patients.....                                | 17,015 65           | .....                | 1,318 47                                  | 120 00                               | .....               | 18,454 12    |                  |
| Received by City Collector for contagious cases..... | .....               | 14,528 70            | .....                                     | .....                                | .....               | 14,528 70    |                  |
| Sale of bones and trimmings.....                     | 825 10              | 57 82                | 14 30                                     | .....                                | .....               | .....        | 158,819 25       |
| Birth fees.....                                      | 769 50              | .....                | 25                                        | 25                                   | .....               | .....        | 897 22           |
| Commission on automatic telephones.....              | 679 10              | 15 94                | 26 16                                     | .....                                | .....               | .....        | 770 00           |
| Sale of old material.....                            | 212 72              | .....                | .....                                     | .....                                | .....               | .....        | 721 20           |
| Sale of property (Curtis and Pope Building).....     | 100 00              | .....                | .....                                     | .....                                | .....               | .....        | 212 72           |
| Interest on bank deposit.....                        | 29 40               | .....                | .....                                     | .....                                | .....               | .....        | † 100 00         |
| Sale of bread crumbs.....                            | 21 36               | .....                | .....                                     | .....                                | .....               | .....        | 29 40            |
| Refund account duplicate payment.....                | 87                  | .....                | .....                                     | .....                                | .....               | .....        | 21 36            |
| Totals.....                                          | \$138,864 67        | \$17,424 53          | \$2,909 54                                | \$153 18                             | \$4,861 25          | .....        | 87               |
|                                                      |                     |                      |                                           |                                      |                     |              | \$164,213 17     |

\* Credited to appropriation. † Credited to sinking funds.

## PER CAPITA COSTS YEAR 1932.

|                                                                                                     | Per Visit. | Per Day. | Per Week. |
|-----------------------------------------------------------------------------------------------------|------------|----------|-----------|
| Hospital Proper:                                                                                    |            |          |           |
| Per ward patient (after deducting cost of permanent improvements and extraordinary expenditures) .. |            | \$4 77   | \$33 36   |
| Per person, for uncooked food supplies.....                                                         |            | 39       | 2 73      |
| Per out-patient, per visit.....                                                                     | \$0 50     |          |           |
| South Department:                                                                                   |            |          |           |
| Per patient.....                                                                                    |            | 4 62     | 32 35     |
| Per person, for uncooked food supplies.....                                                         |            | 48       | 3 34      |
| Hospital Proper and South Department together:                                                      |            |          |           |
| Per ward patient (after deducting cost of permanent improvements and extraordinary expenditures) .. |            | 4 75     | 33 24     |
| Haymarket Square Relief Station:                                                                    |            |          |           |
| Per ward patient.....                                                                               |            | 4 75     | 33 24     |
| Per out-patient, per visit.....                                                                     | 2 34       |          |           |
| East Boston Relief Station:                                                                         |            |          |           |
| Per ward patient.....                                                                               |            | 4 75     | 33 24     |
| Per out-patient, per visit.....                                                                     | 1 17       |          |           |
| Convalescent Home:*                                                                                 |            |          |           |
| Per patient.....                                                                                    |            | 3 02     | 21 21     |
| All Departments except Sanatorium Division:                                                         |            |          |           |
| Per person, for uncooked food supplies.....                                                         |            | 40       | 2 80      |

\* The Convalescent Home was closed to patients on March 24, 1932, although certain employees remained there during the entire year. The per capita cost of patients is based on the expenditures through March.

## PRINCIPAL STATISTICS FOR THE YEAR 1932.

*Number of Patients.*

|                                                                                    |       |
|------------------------------------------------------------------------------------|-------|
| Number of patients remaining in the hospital proper<br>December 31, 1931 . . . . . | 1,201 |
|------------------------------------------------------------------------------------|-------|

*Admitted during the year 1932:*

|                                         |        |
|-----------------------------------------|--------|
| Medical . . . . .                       | 8,818  |
| Surgical . . . . .                      | 11,084 |
| Gynecological and obstetrical . . . . . | 6,223  |
| Pediatric . . . . .                     | 4,887  |
| Ophthalmic . . . . .                    | 243    |
| Aural and laryngological . . . . .      | 3,646  |
| Neurological . . . . .                  | 630    |
| Neurosurgical . . . . .                 | 405    |
| Dermatological . . . . .                | 231    |
|                                         | <hr/>  |
|                                         | 36,167 |
| Treated during the year . . . . .       | 37,368 |
| Discharged during the year . . . . .    | 33,528 |
| Died during the year . . . . .          | 2,590  |
|                                         | <hr/>  |
|                                         | 36,118 |

|                                                                                    |         |
|------------------------------------------------------------------------------------|---------|
| Number of patients remaining in the hospital proper<br>December 31, 1932 . . . . . | 1,250   |
| Number of births during the year . . . . .                                         | 3,518   |
| Number of deaths . . . . .                                                         | 2,590   |
| Number of deaths within forty-eight hours of admis-<br>sion . . . . .              | 923     |
| Largest number of patients in hospital on any one day,                             | 1,432   |
| Smallest number of patients in hospital on any one<br>day . . . . .                | 1,100   |
| Daily average number of patients . . . . .                                         | 1,276.9 |
| Average number of days' stay of patients . . . . .                                 | 12.5    |
| Number of weeks' treatment given in hospital . . . . .                             | 66,766  |
| Number of days' treatment given in hospital . . . . .                              | 467,361 |
| Number of applicants for admission to hospital . . . . .                           | 36,457  |
| Number of applicants rejected . . . . .                                            | 290     |
| Number of out-patients treated during year . . . . .                               | 135,293 |
| Number of visits made by out-patients during year,                                 | 493,349 |
| Patients carried in ambulances . . . . .                                           | 8,123   |
| Number of patients accidentally injured admitted to<br>the wards . . . . .         | 3,328   |

## SOUTH DEPARTMENT.

## PRINCIPAL STATISTICS FOR THE YEAR 1932.

|                                                                                  |             |
|----------------------------------------------------------------------------------|-------------|
| Number of patients remaining in the South Department December 31, 1931 . . . . . | 152         |
| Admitted from January 1, 1932, to December 31, 1932, . . . . .                   | 2,126       |
| Treated during the year . . . . .                                                | 2,278       |
| Discharged during the year . . . . .                                             | 2,024       |
| Died during the year . . . . .                                                   | 64          |
|                                                                                  | <hr/> 2,088 |
| Number of patients remaining December 31, 1932 . . . . .                         | 190         |
| Maximum number of patients at any one time . . . . .                             | 316         |
| Minimum number of patients at any one time . . . . .                             | 66          |
| Daily average number of patients . . . . .                                       | 181         |
| Daily average number of days' stay of patients . . . . .                         | 29.09       |
| Number of days' treatment given patients . . . . .                               | 66,274      |
| Number of weeks' treatment given patients . . . . .                              | 9,468       |
| Number of patients admitted over fifteen years of age, . . . . .                 | 349         |
| Average age of patients . . . . .                                                | 9.55        |
| Number of patients dying within forty-eight hours of admission . . . . .         | 28          |
| Percentage of deaths to discharges . . . . .                                     | 3.07        |
| Death rate from all diseases . . . . .                                           | 2.81        |
| Number of applicants examined for admission . . . . .                            | 2,149       |
| Number of applicants rejected . . . . .                                          | 23          |

## HAYMARKET SQUARE RELIEF STATION.

The following are the principal statistics of the Haymarket Square Relief Station for the year 1932:

|                                                                                              |             |
|----------------------------------------------------------------------------------------------|-------------|
| Number of patients at Haymarket Square Relief Station, December 31, 1931 . . . . .           | 6           |
| Admitted from January 1, 1932, to December 31, 1932, . . . . .                               | 1,865       |
| Treated during the year . . . . .                                                            | 1,871       |
| Discharged during the year . . . . .                                                         | 1,781       |
| Died during year . . . . .                                                                   | 85          |
| Total discharges and deaths . . . . .                                                        | <hr/> 1,866 |
| Number of patients remaining in Haymarket Square Relief Station, December 31, 1932 . . . . . | 5           |

|                                                                    |        |
|--------------------------------------------------------------------|--------|
| Number of out-patients treated during the year 1932,               | 29,856 |
| Largest number of out-patients treated in any one day,             | 157    |
| Smallest number of out-patients treated in any one day . . . . .   | 38     |
| Largest number of ward patients treated in any one day . . . . .   | 20     |
| Smallest number of ward patients treated in any one day . . . . .  | 2      |
| Number of surgical operations during the year 1932,                | 20     |
| Number of deaths following surgical operations . . . . .           | 1      |
| Number of deaths during the year 1932 . . . . .                    | 85     |
| Number of deaths within twenty-four hours of admission . . . . .   | 52     |
| Number of deaths within forty-eight hours of admission . . . . .   | 12     |
| Number of days' treatment given patients in ward . . . . .         | 3,351  |
| Average stay of patients in wards . . . . .                        | 1.8    |
| Daily average of patients in wards . . . . .                       | 9.1    |
| Number of Relief Station ambulance calls . . . . .                 | 640    |
| Number of trips to Boston City Hospital for transfers . . . . .    | 479    |
| Miscellaneous ambulance trips . . . . .                            | 14     |
| <hr/>                                                              |        |
| Total number of ambulance trips . . . . .                          | 1,133  |
| Number of admitted cases transferred to Main Hospital . . . . .    | 444    |
| Number of out-patients transferred to Main Hospital . . . . .      | 118    |
| <hr/>                                                              |        |
| Total number of cases transferred to Main Hospital . . . . .       | 562    |
| Number of no case trips made by ambulance . . . . .                | 31     |
| Number of persons brought in by Relief Station ambulance . . . . . | 609    |
| Number of miles travelled by ambulance . . . . .                   | 5,097  |
| Number of patients carried in ambulances . . . . .                 | 1,171  |
| Number of alcoholics admitted during year . . . . .                | 363    |
| Number of medical patients admitted during year . . . . .          | 581    |
| Number of surgical patients admitted during year . . . . .         | 1,284  |
| Number of medical out-patients treated during year . . . . .       | 624    |
| Number of surgical out-patients treated during year . . . . .      | 29,232 |
| Number of births during year . . . . .                             | 2      |
| Number of females admitted to Out-Patient Department . . . . .     | 220    |
| Number of males admitted to Out-Patient Department . . . . .       | 1,646  |
| Number of patients examined by X-ray . . . . .                     | 1,207  |
| Number of X-ray plates used . . . . .                              | 3,096  |

## EAST BOSTON RELIEF STATION.

The following are the principal statistics for the year 1932:

|                                                                                           |        |        |
|-------------------------------------------------------------------------------------------|--------|--------|
| Number of patients remaining in the East Boston Relief Station, January 1, 1932 . . . . . | 1      |        |
| Admitted during year 1932 . . . . .                                                       | 249    |        |
|                                                                                           | <hr/>  |        |
| Treated during year . . . . .                                                             | 250    |        |
| Discharged during year . . . . .                                                          | 223    |        |
| Died during year . . . . .                                                                | 25     |        |
|                                                                                           | <hr/>  |        |
| Total discharges and deaths . . . . .                                                     | 248    |        |
|                                                                                           | <hr/>  |        |
| Number of patients remaining in the East Boston Relief Station, January 1, 1933 . . . . . | 2      |        |
| Number of out-patients treated:                                                           |        |        |
| Medical . . . . .                                                                         | 676    |        |
| Surgical . . . . .                                                                        | 16,945 |        |
|                                                                                           | <hr/>  | 17,621 |
| Number of visits of out-patients:                                                         |        |        |
| Medical . . . . .                                                                         | 676    |        |
| Surgical . . . . .                                                                        | 37,265 |        |
|                                                                                           | <hr/>  | 37,941 |
| Largest number of out-patients on any one day . . . . .                                   | 199    |        |
| Number of major surgical operations during year . . . . .                                 | 0      |        |
| Number of deaths within twenty-four hours of admission . . . . .                          | 25     |        |
| Number of days' treatment given patients in wards . . . . .                               | 500    |        |
| Largest number of ward patients on any one day . . . . .                                  | 6      |        |
| Smallest number of ward patients on any one day . . . . .                                 | 0      |        |
| Average stay of ward patients in days . . . . .                                           | 2.     |        |
| Daily average in wards . . . . .                                                          | 1.4    |        |
| Number of ambulance trips:                                                                |        |        |
| Transferring patients to Main Hospital . . . . .                                          | 262    |        |
| Other ambulance trips . . . . .                                                           | 244    |        |
|                                                                                           | <hr/>  | 506    |
| Miles run by ambulances . . . . .                                                         | 4,670  |        |
| Admitted cases transferred to Main Hospital . . . . .                                     | 62     |        |
| Out-patient cases transferred to Main Hospital . . . . .                                  | 217    |        |
|                                                                                           | <hr/>  | 279    |
| Patients carried in ambulances . . . . .                                                  | 513    |        |
| Number of cases brought in by police ambulances . . . . .                                 | 325    |        |
| Number of cases brought in by automobiles . . . . .                                       | 432    |        |
| Number of births during year . . . . .                                                    | 5      |        |
| Daily average of patients treated on any one day, —                                       |        |        |
| new cases and redressing . . . . .                                                        | 104    |        |
| Number of patients examined by X-ray . . . . .                                            | 695    |        |
| Number of X-ray films used . . . . .                                                      | 738    |        |

## CONVALESCENT HOME.

In February, the Trustees decided to close the Convalescent Home. Accordingly the last patient was discharged on March 23. Three employees remained at the Home throughout the year, gradually preparing for the final closing. Statistics for the term, January 1, 1932, to March 23, 1932, inclusive, follow:

|                                                                       |       |
|-----------------------------------------------------------------------|-------|
| Number of patients remaining in Convalescent Home                     |       |
| December 31, 1931                                                     | 17    |
| Admitted from January 1, 1932, to March 23, 1932, inclusive . . . . . | 41    |
|                                                                       | —     |
| Treated during this time . . . . .                                    | 58    |
| Discharged during this time . . . . .                                 | 58    |
|                                                                       | —     |
| Number of patients remaining March 23, 1932 . . . . .                 | 0     |
| Largest number of patients on any one day . . . . .                   | 20    |
| Smallest number of patients on any one day . . . . .                  | 1     |
| Daily average number of patients . . . . .                            | 12.5  |
| Number of days' treatment given patients . . . . .                    | 1,038 |
| Number of weeks' treatment given patients . . . . .                   | 148   |

Respectfully submitted,

JOHN J. DOWLING, M. D.,  
*Superintendent and Medical Director.*

# ANNUAL REPORT

## OF THE

### HOSPITAL DEPARTMENT — SANATORIUM DIVISION.

---

BOSTON, January 2, 1933.

HON. JAMES M. CURLEY,  
*Mayor of Boston.*

DEAR SIR,— The report of the Hospital Department, Sanatorium Division, for the year ending December 31, 1932, is respectfully submitted herewith.

#### PRINCIPAL STATISTICS FOR THE YEAR.

|                                                                                  |                                                                   |
|----------------------------------------------------------------------------------|-------------------------------------------------------------------|
| Number of patients remaining in Sanatorium Division, December 31, 1931 . . . . . | 572                                                               |
| Admitted during the year . . . . .                                               | 332                                                               |
| Treated during the year . . . . .                                                |                                                                   |
| Minimal . . . . .                                                                | 34                                                                |
| Moderately advanced . . . . .                                                    | 153                                                               |
| Far advanced . . . . .                                                           | 716                                                               |
| Nontubercular . . . . .                                                          | 1                                                                 |
|                                                                                  | <hr style="width: 10%; margin-left: auto; margin-right: 0;"/> 904 |
| Discharged during the year:                                                      |                                                                   |
| Arrested and quiescent . . . . .                                                 | 118                                                               |
| Improved . . . . .                                                               | 100                                                               |
| Progressive . . . . .                                                            | 22                                                                |
| Nontubercular . . . . .                                                          | 4                                                                 |
|                                                                                  | <hr style="width: 10%; margin-left: auto; margin-right: 0;"/> 244 |
| Died during the year . . . . .                                                   | 119                                                               |
|                                                                                  | <hr style="width: 10%; margin-left: auto; margin-right: 0;"/> 363 |
| Number of patients remaining December 31, 1932,                                  | 541                                                               |
| Maximum number of patients at any one time . . . . .                             | 584                                                               |
| Minimum number of patients at any one time . . . . .                             | 541                                                               |
| Daily average number of patients . . . . .                                       | 574.14                                                            |
| Average number of days' stay of patients . . . . .                               | 232.45                                                            |
| Number of days' treatment given patients . . . . .                               | 210,136                                                           |
| Number of weeks' treatment given patients . . . . .                              | 30,019 $\frac{3}{4}$                                              |
| Rate of mortality . . . . .                                                      | 13.16                                                             |

|                                                                        |              |
|------------------------------------------------------------------------|--------------|
| Number of patients admitted over fifteen years of age . . . . .        | 331          |
| Number of beds . . . . .                                               | 587          |
| Total operating expenses . . . . .                                     | \$577,792 14 |
| Amount properly chargeable to maintenance . . . . .                    | 572,426 29   |
| Paid into City Treasury, revenue from all sources, . . . . .           | 128,915 42   |
| Net cost of Sanatorium Division to city . . . . .                      | 445,550 87   |
| Per capita cost per patient after deducting capital expenses . . . . . | 2 72         |
| Per capita cost per person for uncooked food supplies . . . . .        | 46           |

## FINANCIAL TABLES.

## RECEIPTS AND EXPENDITURES.

|                                             |                     |
|---------------------------------------------|---------------------|
| City appropriation . . . . .                | \$644,973 91        |
| Deduct:                                     |                     |
| Balance returned to City Treasury . . . . . | 67,181 77           |
| Total appropriation expenditures . . . . .  | <u>\$577,792 14</u> |

TABLE NO. 1.  
Disbursements According to Various Subdivisions.

|                                                                    | Total.       | Totals.      |
|--------------------------------------------------------------------|--------------|--------------|
| Subsistence supplies .....                                         | \$134,667 50 |              |
| Fuel.....                                                          | 22,993 98    |              |
| Medical supplies.....                                              | 19,740 62    |              |
| Salaries and labor .....                                           | 339,046 89   |              |
| Building repairs.....                                              | 8,684 74     |              |
| Grounds.....                                                       | 312 95       |              |
| Electric lighting, power and gas.....                              | 14,438 87    |              |
| Soap, cleansing stuffs, matches, etc.....                          | 3,043 17     |              |
| Furniture, furnishings and fixtures.....                           | 7,500 48     |              |
| Beds and bedding.....                                              | 6,219 57     |              |
| Dry goods, uniforms, clothing.....                                 | 2,863 21     |              |
| Stationery, printing, postage, advertising, etc.....               | 1,823 92     |              |
| Transportation, cartage and freight.....                           | 400 08       |              |
| Telephone and telegraph.....                                       | 1,756 93     |              |
| Laundry repairs.....                                               | 1,119 23     |              |
| Garage and ambulance: General supplies.....                        | 988 85       |              |
| Animals and their maintenance.....                                 | 139 45       |              |
| Entertainment.....                                                 | 1,159 00     |              |
| Medical Library.....                                               | 38 50        |              |
| Rents, water rates (Shea House) .....                              | 1,046 37     |              |
| Occupational therapy .....                                         | 8,080 44     |              |
| House cleaning.....                                                | 997 00       |              |
| Loose leaf records: General expenses.....                          | 451 90       |              |
| Incidentals.....                                                   | 228 34       |              |
| Nurses' Home .....                                                 | 50 15        |              |
| Total operating expenses.....                                      |              | \$577,792 14 |
| Deduct for permanent improvements and extraordinary expenses ..... |              | 2,040 00     |
|                                                                    |              | \$575,752 14 |
| Deduct increase in stock on hand more than January 1, 1932.....    |              | 3,325 85     |
|                                                                    |              | \$572,426 29 |
| Amount properly chargeable to maintenance.....                     |              | 2 72         |

TABLE NO. 2.

## Expenditures in Accordance with the Uniform System of Hospital Accounting.

|                                    | Expenditures,<br>Salaries and<br>Expenses. | Totals.      | Totals.     |
|------------------------------------|--------------------------------------------|--------------|-------------|
| ADMINISTRATION.                    |                                            |              |             |
| Salaries.....                      | \$17,975 06                                |              |             |
| Expenses.....                      | 4,050 43                                   | \$22,025 49  | \$22,025 49 |
| PROFESSIONAL CARE OF PATIENTS.     |                                            |              |             |
| Physicians:                        |                                            |              |             |
| Salaries.....                      |                                            | \$22,233 36  |             |
| Superintendents of Nurses:         |                                            |              |             |
| Salaries.....                      |                                            | 3,200 00     |             |
| Supervisors of Nurses:             |                                            |              |             |
| Salaries.....                      |                                            | 2,439 02     |             |
| Head Nurses:                       |                                            |              |             |
| Salaries.....                      |                                            | 13,475 07    |             |
| Nurses:                            |                                            |              |             |
| Salaries.....                      |                                            | 59,682 74    |             |
| Male Nurses:                       |                                            |              |             |
| Salaries.....                      |                                            | 10,212 89    |             |
| Ward Maids:                        |                                            |              |             |
| Salaries.....                      |                                            | 12,791 11    |             |
| Ophthalmologist:                   |                                            |              |             |
| Salary .....                       | \$1,200 00                                 |              |             |
| Expenses.....                      | 21 80                                      | 1,221 80     |             |
| Druggist:                          |                                            |              |             |
| Salary.....                        |                                            | 1,813 17     |             |
| Medical and Surgical Supplies:     |                                            |              |             |
| Expenses.....                      |                                            | 16,721 27    |             |
| Supervisors:                       |                                            |              |             |
| Salaries.....                      |                                            | 4,139 94     |             |
| X-Ray and Photographic Department: |                                            |              |             |
| Salaries.....                      | \$2,453 10                                 |              |             |
| Expenses.....                      | 2,388 94                                   | 4,842 04     |             |
| Pathological Department:           |                                            |              |             |
| Salaries.....                      | \$6,096 43                                 |              |             |
| Expenses.....                      | 673 43                                     | 6,769 86     |             |
| Carried forward.....               |                                            | \$159,542 27 | \$22,025 49 |

Table No. 2.—Continued.

|                                  | Expendi-<br>tures,<br>Salaries and<br>Expenses. | Totals.      | Totals.      |
|----------------------------------|-------------------------------------------------|--------------|--------------|
| <i>Brought forward</i> .....     |                                                 | \$159,542 27 | \$22,025 49  |
| Dental Department:               |                                                 |              |              |
| Salaries.....                    | \$2,575 00                                      |              |              |
| Expenses.....                    | 74 63                                           | 2,649 63     |              |
| Department of Social Service:    |                                                 |              |              |
| Salaries.....                    |                                                 | 4,113 06     |              |
| Surgical Assistants:             |                                                 |              |              |
| Salary.....                      |                                                 | 600 00       |              |
| Laryngologist:                   |                                                 |              |              |
| Salary.....                      |                                                 | 1,200 00     |              |
| Clinical Department:             |                                                 |              |              |
| Salaries.....                    | \$2,168 56                                      |              |              |
| Expenses.....                    | 451 90                                          | 2,620 46     |              |
| Religious Services:              |                                                 |              |              |
| Salaries.....                    |                                                 | 3,050 00     |              |
| Occupational Therapy Department: |                                                 |              |              |
| Salaries.....                    | \$5,870 11                                      |              |              |
| Expenses.....                    | 8,080 44                                        | 13,950 55    |              |
| Nurses' Home:                    |                                                 |              |              |
| Expenses.....                    |                                                 | 50 15        | 187,776 12   |
| DEPARTMENT EXPENSES.             |                                                 |              |              |
| Ambulance:                       |                                                 |              |              |
| Salaries.....                    | \$1,884 00                                      |              |              |
| Expenses.....                    | 988 85                                          | \$2,872 85   |              |
| Housekeeping:                    |                                                 |              |              |
| Salaries.....                    | \$33,235 01                                     |              |              |
| Expenses.....                    | 20,623 43                                       | 53,858 44    |              |
| Dietary Department:              |                                                 |              |              |
| Salaries.....                    | \$39,149 11                                     |              |              |
| Expenses.....                    | 134,667 50                                      | 173,816 61   |              |
| <i>Carried forward</i> .....     |                                                 | \$230,547 90 | \$209,801 61 |

Table No. 2.—Concluded.

|                                                                        | Expenditures,<br>Salaries and<br>Expenses. | Totals.      | Totals.      |
|------------------------------------------------------------------------|--------------------------------------------|--------------|--------------|
| <i>Brought forward</i> .....                                           |                                            | \$230,547 90 | \$209,801 61 |
| Laundry:                                                               |                                            |              |              |
| Salaries.....                                                          | \$16,358 66                                |              |              |
| Expenses.....                                                          | 1,119 23                                   | 17,477 89    |              |
| Kitchen:                                                               |                                            |              |              |
| Salaries.....                                                          |                                            | 13,424 17    |              |
| Heat, Light and Power:                                                 |                                            |              |              |
| Salaries.....                                                          | \$30,204 02                                |              |              |
| Expenses.....                                                          | 37,432 85                                  | 67,636 87    |              |
| Shea House:                                                            |                                            |              |              |
| Expenses.....                                                          |                                            | 1,046 37     | 330,133 20   |
| BUILDINGS AND GROUNDS.                                                 |                                            |              |              |
| Buildings:                                                             |                                            |              |              |
| Salaries.....                                                          | \$12,646 30                                |              |              |
| Expenses.....                                                          | 8,684 74                                   | \$21,331 04  |              |
| Grounds:                                                               |                                            |              |              |
| Salaries.....                                                          | \$14,857 00                                |              |              |
| Expenses.....                                                          | 312 95                                     | 15,169 95    | 36,500 99    |
| MISCELLANEOUS.                                                         |                                            |              |              |
| Expenses.....                                                          |                                            | \$1,356 34   | 1,356 34     |
| Total operating expenses.....                                          |                                            |              | \$577,792 14 |
| Deduct for permanent improvements and extraordinary expenditures. .... |                                            |              | 2,040 00     |
| Net total operating expenditures.....                                  |                                            |              | \$575,752 14 |
| Deduct difference in stock on hand more than January 1, 1932.....      |                                            |              | 3,325 85     |
| Amount properly chargeable to maintenance.....                         |                                            |              | \$572,426 29 |
| Total patients day's treatment.....                                    |                                            |              | 210,136      |
| Cost per day, per patient....                                          |                                            |              | \$2 72       |

TABLE NO. 3.

Revenue from All Sources for the Period of Twelve Months from  
January 1, 1932, to December 31, 1932, Inclusive.

## Board of Patients:

|                                                                                          |                     |
|------------------------------------------------------------------------------------------|---------------------|
| Commonwealth of Massachusetts,<br>subsidy . . . . .                                      | \$117,072 07        |
| State Department of Public Wel-<br>fare, Division of Aid and Relief, . . . . .           | 7,107 00            |
| Board of Health, Everett, Mass., . . . . .                                               | 188 00              |
| Board of Health, New Bedford,<br>Mass. . . . .                                           | 288 00              |
| Board of Health, Somerville,<br>Mass. . . . .                                            | 880 00              |
| Board and care of Nora English,<br>patient . . . . .                                     | 588 00              |
| Board of special nurses for<br>patients . . . . .                                        | 129 00              |
| Bones and grease . . . . .                                                               | 119 62              |
| Credits on goods . . . . .                                                               | 15 73               |
| Registration of birth . . . . .                                                          | 25                  |
| Junk and paper . . . . .                                                                 | 22 93               |
| New England Telephone and Tele-<br>graph Company — commission on<br>telephones . . . . . | 132 66              |
| Occupational therapy — sale of<br>baskets, etc. . . . .                                  | 2,372 16            |
| Total . . . . .                                                                          | <u>\$128,915 42</u> |

## SUSAN H. LEEDS BEQUEST.

|                                      |                   |
|--------------------------------------|-------------------|
| Balance, January 1, 1932 . . . . .   | \$1,765 37        |
| Income . . . . .                     | 511 83            |
| Total . . . . .                      | <u>\$2,277 20</u> |
| Total expenditures . . . . .         | 861 20            |
| Balance, December 31, 1932 . . . . . | <u>\$1,416 00</u> |

Respectfully submitted,

JOHN F. O'BRIEN, M. D.,  
*Assistant Superintendent.*







